## **Bowls ACT**

2019-2022 Strategic Plan

BOWLS

ACT

find out more!

Visit - <u>www.bowlsact.org.au</u> Email - exec@bowlsact.org.au



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Chifley Health and Wellbeing Hub



## Vision

Bowls – The Sport for Life

# Mission

To grow the sport of Bowls

## **Core Values**

Collaborative – Implementing national unity through collaborative governance, leadership, management and administration Professional – Displaying integrity, ethical behaviour and providing high quality services Innovative – Creating effective products, processes and services Transparent – Acting openly on the best available evidence in decision making and policy formation Inclusive – Creating a sense of community through Bowls



#### Staying ahead of the Game

Strategic Priorities	Actions
	Governance
"Act don't react"	Review the Constitution to incorporate best practice governance principles
Engage with new ideas and different views. Identify the opportunity in	<ul> <li>Develop recruitment strategy for Board and Committee positions (including gender balance targets)</li> </ul>
change.	<ul> <li>Establish and implement Terms of Reference for all Bowls ACT committees</li> <li>Review, develop and implement good governance policies</li> </ul>
	<ul> <li>Undertake a review of the capitation model and provision of bowls facilities for the future</li> </ul>
	IT Development
	<ul> <li>Assist BA (through working party membership) to develop inhouse IT Systems that are operational and fit for purpose</li> </ul>
	• Provide training and support to clubs to enhance their take up of the Bowlslink system including new competition management, membership database and website system
	Communication
	<ul> <li>Utilize the database's mailing list capabilities to direct market to individuals</li> <li>Seek and utilise feedback from participants and potential participants</li> </ul>



#### **Our Business Model**





### **More Play**

Strategic Priorities	Actions
Bowls is fully accessible for players, coaches, officials, supporters and administrators and broadly promoted to encourage new participants.	Retention
	Capture accurate membership and participation data from clubs
	Provide a clear point of contact for member enquiries
	<ul> <li>Utilise social media and other digital forums to inform members of news and opportunities including maintaining an active Facebook page and corporate website</li> </ul>
	• Support Clubs to create strategies to assist the changeover of personnel at club level from one season to the next (rolling boards at club level, handover strategies, and position descriptions)
	Recruitment
	Work with Bowls Australia and STAs to develop a national participation campaign
	• Support clubs to promote events for younger players e.g. Bring a Grandchild days.
	Work with clubs to grow Jack Attack and Junior Jack Attack
	Support clubs to promote recruitment drives
	Establish connections with retirement establishments for targeted bowls programs
	Actively promote and deliver coaching and officiating education programs.
	Re-establish Schools competitions involving primary, secondary and college levels and all three sectors
	(Government, Catholic and Independent)
	Review
	• Promote (to Clubs) the benefit of the RBM Program and encourage them to fully utilize his/her skills and resources
	Survey members to understand their involvement patterns in the sport.
	Provide Clubs with information on market segmentation and other resources to assist recruitment
	• Work with BA and STAs by supporting research, participating in pilot programs, promoting initiatives etc that
	lead to increased membership and participation

BOWLS

#### **Support Player Potential**



Strategic Priorities	Actions
Players of all ages are provided with opportunities to pursue sporting excellence	<ul> <li>Representative Pathways</li> <li>Assist identified individuals to access Bowls Australia's national development pathway</li> <li>Select and support representative teams to compete in various BA national competitions</li> <li>Develop a pathway plan for those athletes wishing advance their bowls</li> <li>Conduct or participate in test matches and 'friendly' matches</li> <li>Extend opportunities for junior players to compete against other states and zones</li> <li>Establish relationship with new University of Canberra Centre of Sporting Excellence</li> <li>Investigate potential relationships with Regional Academies with the view to re-establishing competitions with them</li> </ul>
	<ul> <li>Player Development</li> <li>Develop a representative program culture where: athlete behaviour conforms to expected team values; communication between stakeholders is clear, honest and respected; coaches, managers and selectors are supported to perform their roles; feedback is sought (and acted upon) from stakeholders to identify areas for improvement to the best of their ability</li> </ul>
	<ul> <li>Provide relevant competition opportunities for players, coaches and officials to progress their technical and match play skills to fulfil their individual potential and enhance ACT team results at a national level. Support individuals selected in the BA national development pathway through timely and clear communication</li> <li>Ensure all representative program athletes are aware of, and comply with, ASADA, Sport Integrity and anti-match fixing principles</li> </ul>
	<ul> <li>Participation</li> <li>Allocate resources to support development of representative program coaches and officials</li> <li>Conduct Pennant Competitions for all levels of bowlers</li> <li>Conduct ACT championship events in various disciplines</li> <li>Extend opportunities for senior (older aged) players to compete in appropriate level competition</li> </ul>

#### **Inspire the Bowls Community**

Strategic Priorities	Actions
Inspire the Bowls Community	Promotion
Participants and potential participants respect, admire and value the sport and have confidence in its leadership	<ul> <li>Support BA in efforts to market and promote the sport</li> <li>Advertise and promote key events: local, national and international</li> <li>Utilise social media and other digital forums to inform members of news and opportunities including maintaining an active Facebook page and corporate website</li> <li>Provide a clear point of contact for member enquiries</li> </ul>
	Continuous Improvement
	<ul> <li>Seek and utilise feedback from participants and potential participants.</li> <li>Build respectful and professional relationships with members, sponsors and government</li> <li>Provide support to members to enhance the reputation of the sport through integrity, player behaviours and sportsmanship principles.</li> </ul>